|  | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Difference in mean hourly rate of pay | -6.0\% |  | 1.7\% |  | -1.6\% |  | 1.3\% |  | 4.1\% |  |
| Difference in median hourly rate of pay | 3.1\% |  | 1.7\% |  | 2.4\% |  | 4.0\% |  | 0.6\% |  |
| Difference in mean bonus pay | -102.1\% |  | -69.9\% |  | -104.3\% |  | 33.1\% |  | 51.3\% |  |
| Difference in median bonus pay | -308.7\% |  | -180.0\% |  | -10.2\% |  | 81.6\% |  | 66.4\% |  |
|  | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
| Percentage of employees who received bonus pay | 37.5\% | 76.7\% | 80.0\% | 68.6\% | 75.0\% | 74.2\% | 50.0\% | 71.1\% | 100.0\% | 70.8\% |
| Employees by pay quartile | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
| Upper quartile | 63.5\% | 36.5\% | 62.7\% | 37.3\% | 59.6\% | 40.4\% | 65.6\% | 34.4\% | 66.7\% | 33.3\% |
| Upper middle quartile | 59.8\% | 40.2\% | 48.0\% | 52.0\% | 63.6\% | 36.4\% | 64.1\% | 35.9\% | 67.7\% | 32.3\% |
| Lower middle quartile | 54.0\% | 46.0\% | 69.3\% | 30.7\% | 64.2\% | 35.8\% | 64.1\% | 35.9\% | 67.5\% | 32.5\% |
| Lower quartile | 45.7\% | 54.3\% | 40.0\% | 60.0\% | 46.4\% | 53.6\% | 55.0\% | 45.0\% | 65.4\% | 34.6\% |
| Temps Only |  |  |  |  |  |  |  |  |  |  |
| Difference in mean hourly rate of pay |  |  |  |  |  |  |  |  |  |  |
| Difference in median hourly rate of pay |  |  |  |  |  |  |  |  |  |  |
| Employees by pay quartile | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
| Upper quartile | 47.1\% | 52.9\% | 42.6\% | 57.4\% | 48.5\% | 51.5\% | 76.4\% | 23.6\% | 76.0\% | 24.0\% |
| Upper middle quartile | 52.5\% | 47.5\% | 72.1\% | 27.9\% | 65.7\% | 34.3\% | 64.5\% | 35.5\% | 66.9\% | 33.1\% |
| Lower middle quartile | 61.7\% | 38.3\% | 50.0\% | 50.0\% | 66.0\% | 34.0\% | 65.0\% | 35.0\% | 69.4\% | 30.6\% |
| Lower quartile | 70.0\% | 30.0\% | 70.6\% | 29.4\% | 64.7\% | 35.3\% | 54.0\% | 46.0\% | 65.3\% | 34.7\% |

